Gleim CIA Review
Updates to Part 2
2023 Edition, 1st Printing
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NOTE: Sections with changes are indicated by a vertical bar in the left margin. Text that should be deleted is displayed with a line through it. New text is shown with blue underlined font.

Study Unit 3 – Financial, Environmental, and Consulting Engagements

Page 109, Subunit 3.2, Question 7, "Smith Ice Plant (SIP) is located on the . . ." was removed. Subsequent questions have been renumbered accordingly.

Study Unit 9 – Analysis, Evaluation, Documentation, and Supervision

Page 257, Subunit 9.2: This update adds coverage for spaghetti maps and RACI diagrams.

A **block diagram** is similar to a process map in that it is used to depict a process in diagram form. It is easier to create and understand because it does not require knowledge of different symbols.

A **spaghetti map** depicts the flow of people, material, and information from the first to last steps of a process. It highlights the number of key steps and spatial relationships of a particular process by tracing each step of the process. The resulting traces resemble "spaghetti."

- The goal is to identify the inefficiencies in a process, eliminate the superfluous steps, and create more streamlined process paths.

A **RACI diagram** is used to clarify decision-making assignments in cross-functional or departmental projects and processes.

- **R – Responsible.** A person who is responsible for performing the particular task.

- **A – Accountable.** A person who is the final decision maker and is ultimately accountable for the task.

- **C – Consulted.** A person who must be consulted before completing the task or making a decision.

- **I – Informed.** A person who is informed after a decision is made or when the task is completed.